

**PBC Group Business Model - Governance Intelligence and Trust Platform**

Summary Version

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Ref: PBC Group Business Philosophy

Ref: Integrated Domain Matrix

**Date:** Monday, 10 August 2026**Purpose:** Overview of Strategic Positioning, Commercial Model, and Value Creation

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## Executive Summary

PBC Group operates as an integrated Governance Intelligence and Trust Platform. The organisation assists businesses in building credibility, mitigating regulatory and operational risk, and preparing for sustainable growth and investment.

Rather than delivering fragmented consulting services, PBC Group integrates core business disciplines into a single platform that aligns directly with institutional investment and due diligence criteria.

**Core Operating Principle:** Organisations maximize enterprise value when governance, risk management, workforce capability, and growth engines function as a unified system.



## Operating Philosophy

### Clarity. Control. Conscience.

The PBC Group operating philosophy is built on three interconnected principles:

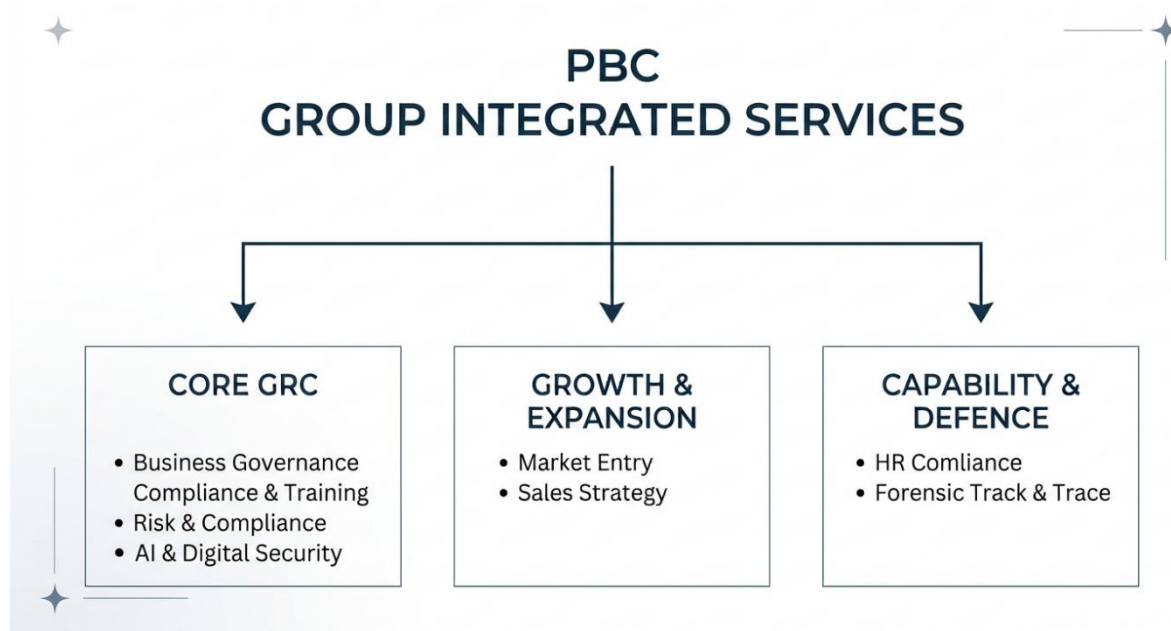
| Principle         | Meaning                                                                                 |
|-------------------|-----------------------------------------------------------------------------------------|
| <b>Clarity</b>    | Establishing visibility, accountability and informed decision making                    |
| <b>Control</b>    | Implementing governance, risk management and compliance systems                         |
| <b>Conscience</b> | Embedding ethical leadership, responsible technology and sustainable business practices |

These principles underpin all service delivery and provide the foundation for long term client trust, organisational resilience and enterprise value creation.

*Ref: PBC Group Business Philosophy*

## Strategic Architecture

The model consolidates key operational functions into three overarching execution domains, eliminating artificial boundaries between strategy, compliance, and growth.



*Ref: Integrated Domain Matrix*



## PBC Group Integrated Services Model

The PBC Group business model is structured around three integrated service domains that collectively help organisations strengthen governance, accelerate growth and protect enterprise value. Rather than operating as independent consulting disciplines, these service areas work together to improve organisational resilience, investor confidence and long term sustainability.

### Integrated Service Architecture

| Integrated Service Area         | Strategic Purpose                                                 | Primary Focus                                | Business Outcome                                                          |
|---------------------------------|-------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------|
| <b>Core GRC</b>                 | Establish organisational governance and oversight foundations     | Governance, Risk, Compliance and AI Security | Improved accountability, regulatory alignment and risk management         |
| <b>Growth &amp; Expansion</b>   | Create scalable commercial growth capability                      | Market Entry and Sales Strategy              | Sustainable revenue growth and market expansion                           |
| <b>Capability &amp; Defence</b> | Protect organisational assets and strengthen workforce capability | HR Compliance and Forensic Track & Trace     | Organisational resilience, workforce governance and enterprise protection |

### Core GRC

Core GRC serves as the governance engine of the organisation and provides the structures, controls and oversight mechanisms required to support sustainable growth. This service area integrates governance, risk management, compliance and digital oversight into a unified framework that helps organisations operate with confidence and transparency.

| Component                        | Description                                                               | Strategic Benefit                                     |
|----------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|
| <b>Business Governance</b>       | Governance frameworks, oversight structures and accountability mechanisms | Improves decision making and leadership effectiveness |
| <b>Compliance &amp; Training</b> | Regulatory compliance management and organisational awareness             | Reduces regulatory exposure and compliance failures   |



|                                  |                                                                                     |                                                                    |
|----------------------------------|-------------------------------------------------------------------------------------|--------------------------------------------------------------------|
| <b>Risk &amp; Compliance</b>     | Enterprise risk identification, assessment and monitoring                           | Improves resilience and reduces uncertainty                        |
| <b>AI &amp; Digital Security</b> | Artificial intelligence governance, digital risk management and technology controls | Supports responsible innovation and protects organisational assets |

**Client Outcome:** Organisations gain stronger governance maturity, improved control environments and enhanced confidence from regulators, investors and stakeholders.

## Growth & Expansion

Growth & Expansion focuses on developing the systems and commercial capabilities required for sustainable business growth. The objective is to help organisations move beyond founder dependence and create repeatable growth processes that support long term enterprise value creation.

| <b>Component</b>      | <b>Description</b>                                                   | <b>Strategic Benefit</b>                           |
|-----------------------|----------------------------------------------------------------------|----------------------------------------------------|
| <b>Market Entry</b>   | Market diagnostics, regulatory alignment and expansion planning      | Enables structured growth into new markets         |
| <b>Sales Strategy</b> | Revenue growth systems, business development and commercial planning | Creates repeatable and scalable revenue generation |

**Client Outcome:** Organisations achieve controlled growth through structured expansion frameworks, improved market positioning and stronger commercial performance.

## Capability & Defence

Capability & Defence is responsible for strengthening organisational resilience by protecting assets, developing workforce capability and maintaining operational integrity. This service area combines workforce governance and forensic intelligence to create a secure and sustainable operating environment.

| <b>Component</b>                  | <b>Description</b>                                                                | <b>Strategic Benefit</b>                                               |
|-----------------------------------|-----------------------------------------------------------------------------------|------------------------------------------------------------------------|
| <b>HR Compliance</b>              | Workforce governance, labour compliance and organisational capability development | Strengthens workforce performance and reduces employment related risks |
| <b>Forensic Track &amp; Trace</b> | Due diligence, investigations, asset tracing and background verification          | Protects enterprise value and supports informed decision making        |



**Client Outcome:** Organisations benefit from stronger workforce governance, reduced fraud exposure, improved due diligence and enhanced organisational resilience.

## Integrated Value Proposition

The true strength of the PBC Group model lies in the integration of these service domains.

| Governance Creates  | Growth Delivers            | Capability & Defence Protects |
|---------------------|----------------------------|-------------------------------|
| Accountability      | Revenue Growth             | Enterprise Assets             |
| Compliance          | Market Expansion           | Workforce Capability          |
| Risk Management     | Commercial Scalability     | Organisational Integrity      |
| Investor Confidence | Sustainable Value Creation | Business Continuity           |

## Strategic Result

By integrating Governance, Growth and Defence into a single advisory platform, PBC Group helps organisations:

| Organisational Objective             | PBC Group Contribution          |
|--------------------------------------|---------------------------------|
| Improve Governance Maturity          | Core GRC                        |
| Reduce Enterprise Risk               | Core GRC & Capability & Defence |
| Strengthen Organisational Capability | Capability & Defence            |
| Scale Commercial Operations          | Growth & Expansion              |
| Prepare for Investment               | All Three Service Domains       |
| Increase Enterprise Value            | Integrated Platform Approach    |

The result is a Governance Intelligence and Trust Platform that helps organisations build clarity, strengthen control and operate with conscience while creating sustainable long term value.

## Commercial Model & Strategic Revenue Mix

PBC Group builds enterprise value by transitioning from once-off project consulting to predictable, recurring governance retainers.

## Primary Revenue Categories

| Category | Revenue Type | Strategic Purpose |
|----------|--------------|-------------------|
|----------|--------------|-------------------|



|                                    |                          |                                                                                     |
|------------------------------------|--------------------------|-------------------------------------------------------------------------------------|
| <b>Governance &amp; Compliance</b> | Monthly Retainers        | Predictable recurring revenue; ongoing risk oversight.                              |
| <b>Investor Readiness</b>          | Fixed-Fee Engagements    | High-value positioning for businesses preparing for acquisition or capital raising. |
| <b>AI Governance</b>               | Subscription + Advisory  | Emerging high-demand compliance for digital transformation.                         |
| <b>Forensic Intelligence</b>       | Project-Based            | Specialist, high-margin investigative services.                                     |
| <b>Market Expansion</b>            | Retainer + Success Fees  | Regional expansion support across Sub-Saharan markets.                              |
| <b>Training Academy</b>            | Corporate / Per Delegate | Scalable capacity building integrated across all pillars.                           |

## Competitive Differentiation

- **Integrated Platform Approach:** Replaces single-discipline vendors with a unified governance engine.
- **Governance as a Growth Driver:** Re-frames compliance from a cost centre into an active value enabler.
- **Embedded AI Governance:** Directly integrates artificial intelligence risk into traditional GRC frameworks rather than treating it as an isolated IT function.
- **Investor Due Diligence Alignment:** Service delivery directly addresses the core operational, legal, and commercial risk factors evaluated by private equity and financial institutions.
- **Training Modules:** Integrated into within the respective pillars.

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